

ANNUAL PERFORMANCE PLAN 2026/27

Presentation to the Portfolio Committee On Health

Professor Ntobeko Ntusi
SAMRC President and CEO

29 April 2026



health

Department:
Health
REPUBLIC OF SOUTH AFRICA





CONTENTS

PART A APP Approval and Statement

PART B SAMRC Constitutional and Policy mandate

PART C SAMRC Governance and Human Resources

PART D Measuring SAMRC Performance

PART E Performance



SAMRC HISTORY AND HEALTH STATEMENT

The South African Medical Research Council recognises the catastrophic and persisting consequences of colonialism and apartheid, including land dispossession and the intentional imposition of educational and health inequities.

Acknowledging the SAMRC's historical role and silence during apartheid, we commit our capacities and resources to the continued promotion of justice and dignity in health research in South Africa.



PART A

SAMRC 2026/27

ANNUAL

PERFORMANCE

PLAN APPROVAL

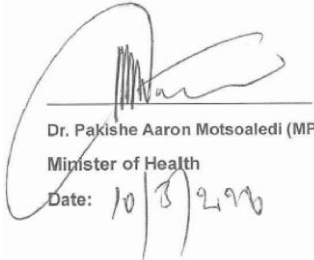
AND STATEMENTS

EXECUTIVE AUTHORITY APPROVAL

The South African Medical Research Council (SAMRC) 2026/27 Annual Performance Plan (APP) is drawn from the 2025/26 – 2029/30 Strategic Plan. This APP takes into account all the relevant policies, legislation and other mandates for which the South African Medical Research Council is responsible.

The APP accurately reflects the strategic goals and objectives that the South African Medical Research Council will endeavour to achieve over the period 2026/2027.

I hereby endorse the Annual Performance Plan of the SAMRC for the 2026/27 fiscal year, developed under the leadership of the former Chairperson, Professor Johnny Mahlangu, and the current Chairperson, Professor Tyrone Pretorius, together with the Executive Management Committee led by the Chief Executive Officer (CEO) and President, Professor Ntobeko Ntusi, and under the guidance of the National Department of Health.



Dr. Pakishe Aaron Motsoaledi (MP)
Minister of Health
Date: 10/3/2026



SAMRC BOARD STATEMENT

- The new SAMRC Board took office on 1st November 2025 and commits to sustain the outstanding fiscal discipline, effective and efficient administration, ensure that the research efforts and activities of the SAMRC are aligned to health priorities and needs of the country.
- The SAMRC Strategic Plan 2025/26 - 2029/30 and Annual Performance Plan 2026/27 are aligned with the Sustainable Development Goals (SDG), African Union (AU) Agenda 2063, National Development Plan (NDP): Vision 2030, the Medium-Term Development Plan (MTDP) 2024-2029 as well as the National Department of Health (NDOH) priorities.
- 2026/27 APP is informed by the successes and lessons learnt from previous years and sets a refined path for the SAMRC's commitment to decreasing the disease burden in South Africa through conducting and funding cutting-edge research and innovation.
- SAMRC has maintained high standard of corporate governance as evidenced by 10 clean audits over the past 11 years.
- The new Board commits to preserve the excellent scientific performance and outcomes, accountability to different stakeholders, the Public, Parliament, National Department of Health, including funders.



STATEMENT BY THE PRESIDENT AND CEO OF THE SAMRC


- The 2026/27 APP is guided by SAMRC's five years Strategic Plan 2025-2030.
- The 2026/27 APP represents our commitment to build on our recent successes and further strengthening our position as a leader in the industry. Guided by our strategic objectives for the next five years, this APP outlines a clear roadmap for the year ahead, with a strong focus on driving innovation, enhancing operational efficiency, and delivering exceptional value to our stakeholders.
- The SAMRC is well positioned to play an important role in decreasing the disease burden in improving the state of health in the country through:
 - a) Leading health research and innovation,
 - b) Asking the right questions and producing relevant evidence,
 - c) Supporting government, civil society and academia, and
 - d) Promoting equity in health and health research.



STATEMENT BY THE PRESIDENT AND CEO OF THE SAMRC

continued

- The wider transformation of the SAMRC community, science and society remains an integral part of our strategy and plan.
- The SAMRC spearheaded efforts to raise funds to support institutions affected by the U.S. funding cuts on the South African Health Research Enterprise in 2025.
- The South African Government approved an initial allocation of R132 million for 2025/26 financial year under the emergency provisions of the Public Finance Management Act, all of which has been expended.
- This investment has been augmented by generous commitments of R100 million each from the Gates Foundation and the Wellcome Trust.
- Additional annual commitments from the South African Government have been incorporated in the baseline allocation from 2026/27.
- We will continue to invest in our people, foster a culture of collaboration and excellence, and navigate the evolving research environment.



PART B
SAMRC
CONSTITUTIONAL
AND POLICY
MANDATES

MANDATE

OUR MANDATE

The mandate of the South African Medical Research Council (SAMRC), in terms of the MRC Act 58, 1991 (as amended), is to improve the health and quality of life of South Africans. This needs to be realised through research, development, and technology transfer.

IN BRIEF

The SAMRC was established in 1969 to conduct and fund health research and medical innovation. We focus on the top ten causes of death and disability and associated risk factors. We acquire the most accurate health information and provide policy makers with the tools to make informed healthcare policy decisions to enhance the quality of life for the people in South Africa.

OUR VISION

Building a healthy nation through research, innovation and transformation

OUR MISSION

To advance the nation's health and quality of life and address inequality by conducting and funding relevant and responsive health research, capacity development, innovation, and research translation

OUR VALUES



Pioneering



Respect



Partnering



Integrity



Excellence



Citizenship

STRATEGIC HEALTH PRIORITIES

SAMRC HEALTH PRIORITIES	
Research Programmes	Strategic Focus
Health promotion and disease prevention	To conduct research using a life course approach to healthy lifestyles, early diagnosis, and cost-effective prevention and management of diseases through health promotion.
Maternal, child and women's health	To improve the health status and quality of life of women and children through high-quality scientific research that informs policy and practice, improves health services, and promotes health.
HIV, AIDS, TB, and other communicable diseases	To conduct research on preventing HIV and related co-morbidities including TB and other infectious (communicable) diseases, such as Typhoid and malaria. In partnership with our funders and regional counterparts, this programme seeks to contribute to the national and international science system by funding testing for TB drugs and malaria insecticides, carrying out the AIDS Vaccine project through coordinating development and testing HIV vaccines in South Africa.
Health systems strengthening	To contribute to health systems strengthening by undertaking systematic reviews, health policy, and health systems research to provide evidence for policymakers, stakeholders, and researchers seeking to address today's most pressing health challenges. The program aims to leverage information and technology by exploring and expanding the role of eHealth (health informatics, digital health, telehealth, telemedicine, eLearning, and mobile health) in strengthening health systems.
Public health innovation	To promote the improvement of health and quality of life (impact prevention of ill health and improvement of public health and treatment) in the Republic of South Africa through innovation, technology development and transfer.
Biomedical research	To conduct basic research, applied research, and transactional research to determine predisposition to disease. This understanding is important for planning effective intervention and disease control.



RSA CONSTITUTION

Chapter 2: Bill Rights

Equality, human dignity, freedom and security of persons, privacy, freedom of expression, labour relations, environment, and healthcare, food and social security, children, access to information, just and administrative actions, limitation of rights

Chapter 10: Public Administration

Ethics, efficiency, effectiveness, impartiality, fairness, transparency, timely accessibility to accurate information, accountability, public engagement, good HR management/practices and career development

Chapter 13: Finance

- Procurement that is fair, equitable, transparent, competitive and cost-effective
- Providing preference to certain categories of persons



LEGISLATIVE MANDATE

- National Health Act (Act 61 of 2003)
- The Medical Research Council Act (Act 58 of 1991)
- Intellectual Property, Rights from Publicly Financed Research and Development Act, 2008
- Employment Equity Act 55 of 1998
- Basic Conditions of Employment Act, 75 of 1997
- Public Finance Management Act, No 29 of 1999
- Relevant Treasury Guidelines
- The Patents Act no. 57 of 1978
- Copyright Act no. 98 of 1978 Trademarks Act no. 194 of 1993
- POPI Act
- Others



SAMRC CONTRIBUTIONS: POLICY MANDATES (1)

National Development Plan – 2030 objectives

- Environmental sustainability through greening projects
- Positioning RSA in the world
- Improving education training and innovation
- Promoting health
- Fighting corruption

NHI Policy of 2017 and National Health Insurance Bill of 2019

- SAMRC Health systems research

Sustainable Development Goals

- Good health and wellbeing (SDG 3)
- Gender Equality (SDG 5)
- Reduced inequalities (SDG 10)
- Climate action (SDG 13)



SAMRC CONTRIBUTIONS: POLICY MANDATES (3)

- **Government to Government Collaborations**
 - SAMRC participation in the implementation of bilateral agreements
- **South Africa – SADC and the Rest of Africa**
 - Implementation arm for NDOH, e.g., WO-AFRO, AU, etc.
 - Hosting of the GLOPID-R African Regional Hub
- **South Africa and Global Collaboration**
 - BRICS: Research in TB, HIV, Child obesity, NCD, Genomics
 - HeLTI collaboration with China, India and Canada: Reducing NCDs in children
- **Communities of Funders**
 - Partnerships: NRF, EDCTP, BMGF, Newton Fund, UK-MRC, ELMA Philanthropies, etc.
 - Management of African Research and Innovation Funders Forum
- **Other interventions as they arise from time-to-time**
 - Collaborations with other government Departments, especially DSTI and community partnerships



SWOT ANALYSIS

Strengths

- Corporate governance
- Board and EMC working relationship
- Professional, highly competent and dedicated staff members
- Academic/research freedom
- Research outputs
- Ability to attract local and international funding
- Capacity development
- Collaborations with many stakeholders
- Communication of science through various media platforms
- Ethical research conduct and integrity
- Neutral convening power
- National footprint
- International reputation and standing

Weaknesses

- Research translation
- Diversity Management
- Succession planning and transformation at senior levels
- Lack of Biostatisticians
- Lack of synergy between researchers
- Bureaucratic environment hampers progress
- Lack of knowledge sharing
- Investment in infrastructure development
- Immediate response to emerging national health needs and global trends

Opportunities

- Develop frameworks for evidence-based decisions making
- Revise transformation strategy
- Implement strategies to further grow funding
- Balancing academic and societal impact
- Collaborations to enhance health research
- Move towards full open access publications
- R&D localization programmes
- Conduct transformative and equity orientated research
- Partnerships to increase innovation and scaling
- Research aligned to country, regional and continental needs
- Establish SAMRC Foundation

Threats

- Diminishing funding for research internationally
- Lack of growth in research investment by the South African government, despite a growing burden of disease and complexity
- Research classified as low priority on the political agenda
- Growing trends of predatory journals
- Data Security
- Scientific misconduct
- Cyber security
- Overlap in funders of health research - delineation of mandates needed
- New and re-emerging diseases

PESTEL ANALYSIS

Political

- Government stability
- Political conflicts
- Political interference
- Government subsidy
- Policy continuity/ uncertainty
- Systemic corruption
- budget votes
- International relations
- Public infrastructure policies and systems

Economic

- Energy security and prices
- Exchange rates
- Import duties
- Infrastructure quality
- Investment in STEM
- Unemployment rates

Social

- Social unrests
- Social cohesion
- Crime rates
- Demographic shifts
- Cultural diversity
- Public health issues and health system
- Education inequality
- Gender inequality
- Public awareness and activism
- Social media impact

Technology

- Internet connectivity
- Cybercrime and cyber security
- ICT infrastructure
- Innovation and R&D
- Automation and AI
- Grow biotechnology

Environment

- Climate change
- Air pollution
- Renewable energy
- Waste management
- Biodiversity conservation
- Water scarcity
- Regulatory compliance

Legal

- Environmental laws and regulations
- Labour laws and regulations
- Data protection laws and regulations
- Intellectual property laws
- Public SCM laws and regulations
- Health & Safety laws and regulations
- Regulatory bodies
- Litigation

The background is a deep blue gradient. It features several overlapping white circles of varying sizes. Some of these circles are filled with a fine, white diagonal grid pattern. Scattered throughout the background are numerous small, bright pink dots, some of which are slightly larger and more prominent than others, creating a starry or particle-like effect.

PART C
SAMRC
GOVERNANCE AND
HUMAN
RESOURCES

SAMRC BOARD

17

Board members

16 Non-executive +
1 Executive (President & CEO)

Board Chairperson – Prof. Tyrone Pretorius

Distinguished Scientists

Legal expert

Finance/PFMA expert

SAMRC President & CEO – Prof. Ntobeko Ntusi

**NDoH has a seat in an
observer capacity**

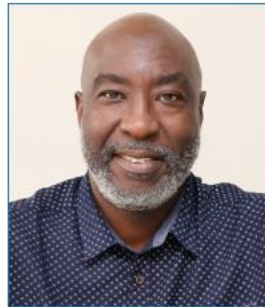
SAMRC BOARD MEMBERS



Prof Tyrone Pretorius
Chairperson



Prof Bonginkosi Chiliza
Vice Chairperson



Prof David Katerere



Prof Limakatso Lebina



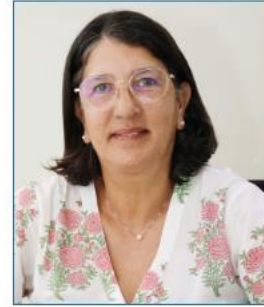
Prof Zinhle Makatini



Prof Lufuno Mathivha



Ms Doris Dondur CA(SA)



Prof Sharon Prince



Prof Tahir Pillay



Assoc Prof Tracey Naledi



Dr Vathiswa Papu-Zamxaka



Dr Nico Swartz



Assoc Prof Razia Adam



Prof Charlene Africa



Assoc Prof Sean Chetty



Prof Xikombiso Mbhenyane



Prof Ntobeko Ntusi
SAMRC President & CEO

EXECUTIVE MANAGEMENT COMMITTEE MEMBERS



Prof Ntobeko Ntusi

SAMRC President and CEO



Prof Liesl Zühlke

Vice President Extramural
Research & Internal Portfolio



Dr Michelle Mulder

Executive Director: Grants,
Innovation & Product
Development



**Mr Sivuyile Ngqongwa
CA (SA)**

Chief Financial Officer



Ms Ntoza Bam

Executive Director: Human
Resources



Prof Angela Mathee

Executive Director:
Transformation



Mr Mzimhle Popo

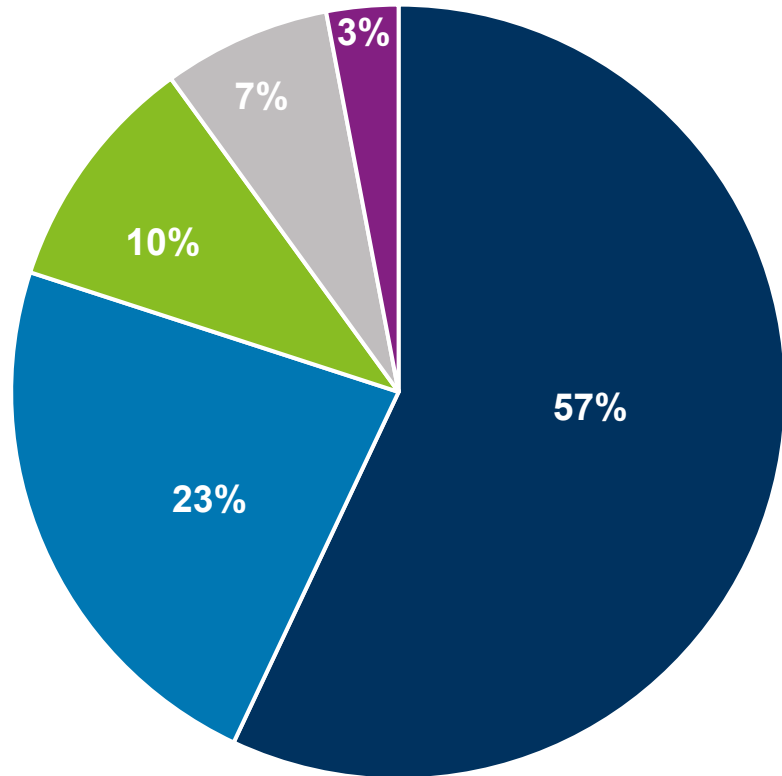
Legal Counsel



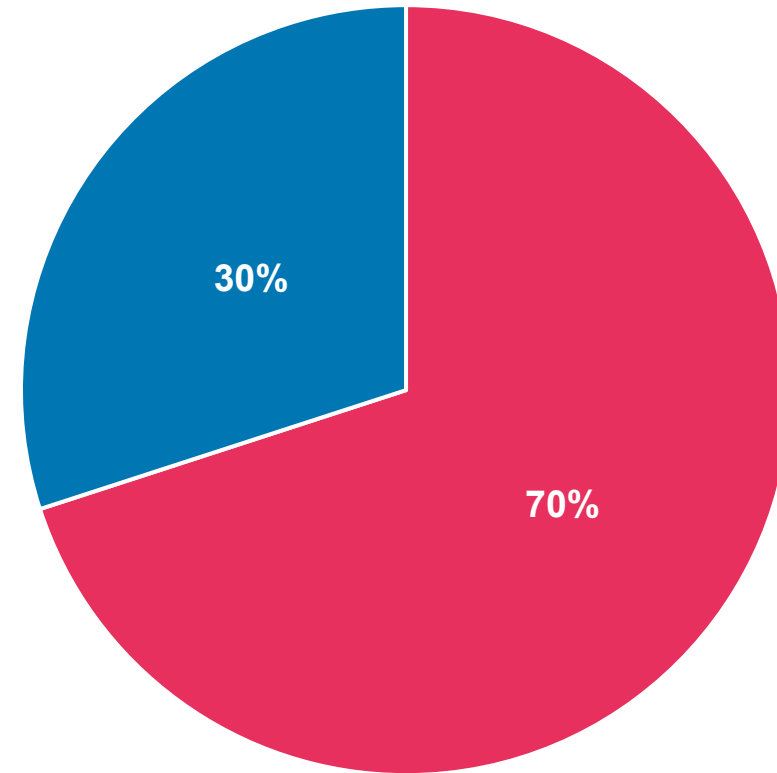
Dr Mongezi Mdhuli

Chief Research Operations
Officer

STAFF COMPLEMENT AS AT 31 MARCH 2025 - 745

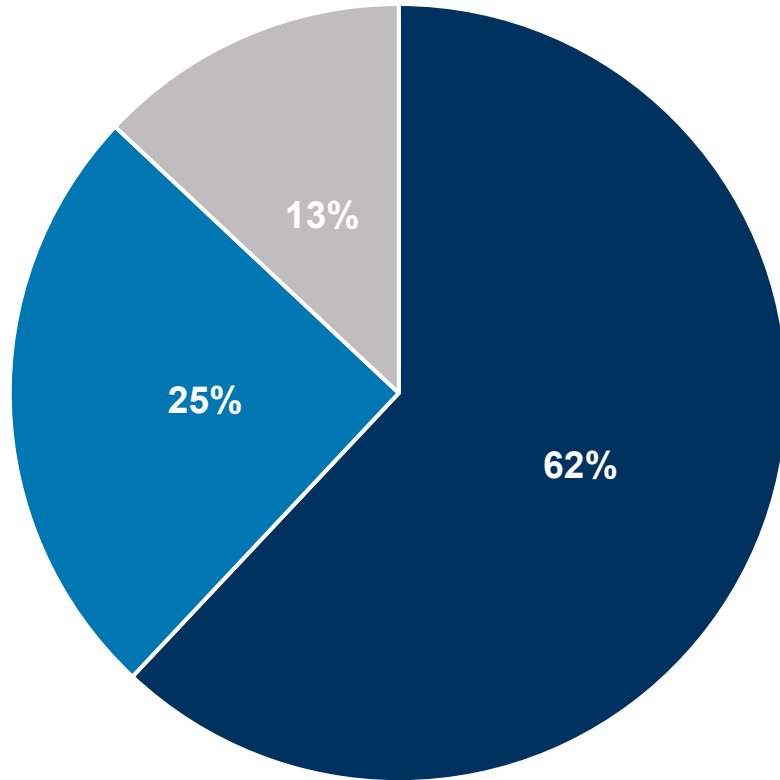


■ African ■ Coloured ■ Indian ■ White ■ FN

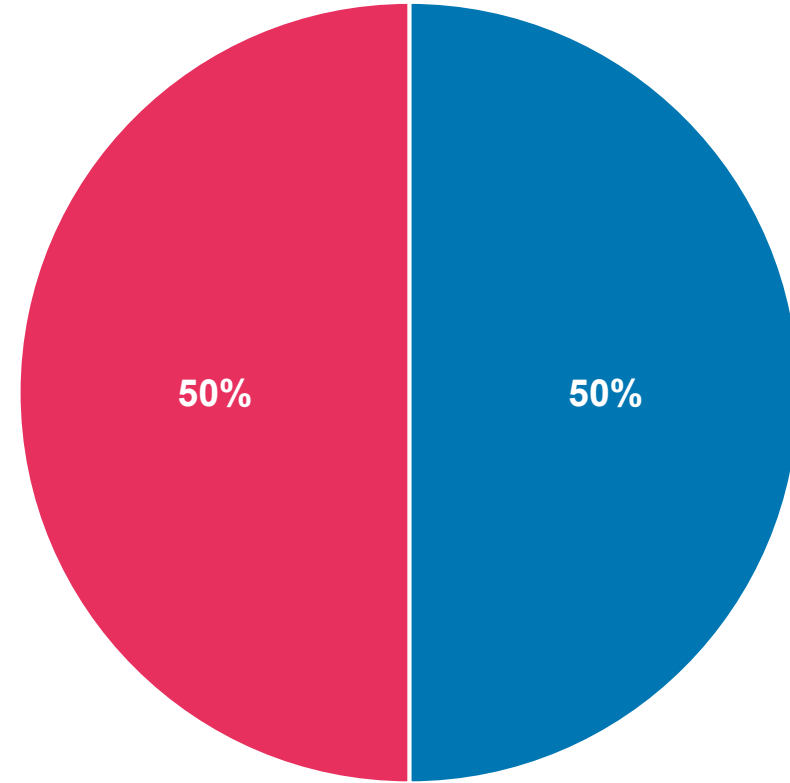


■ Female ■ Male

EMC DEMOGRAPHICS AS AT 31 MARCH 2025

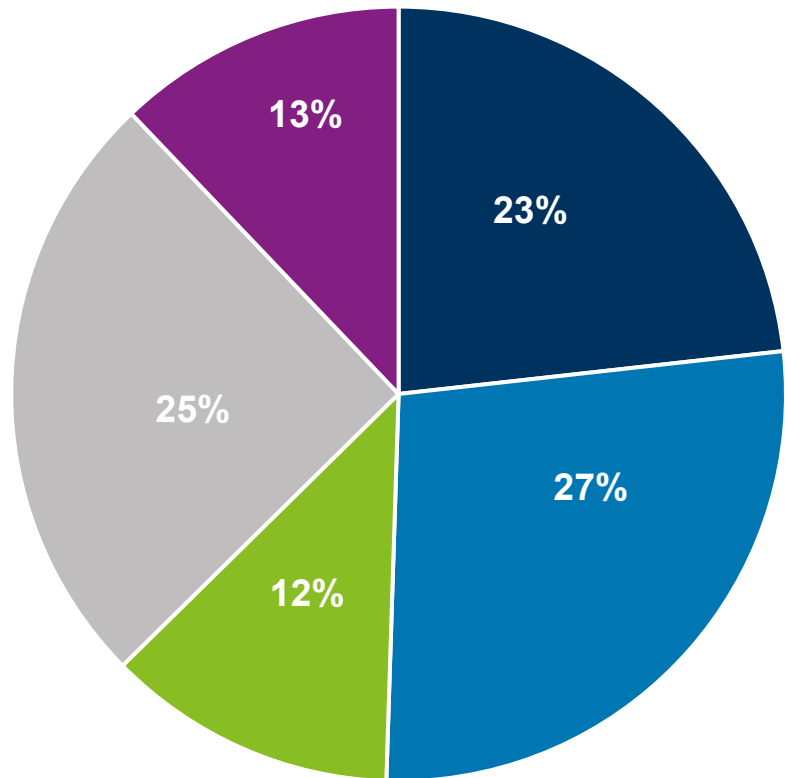


■ African ■ Coloured ■ White

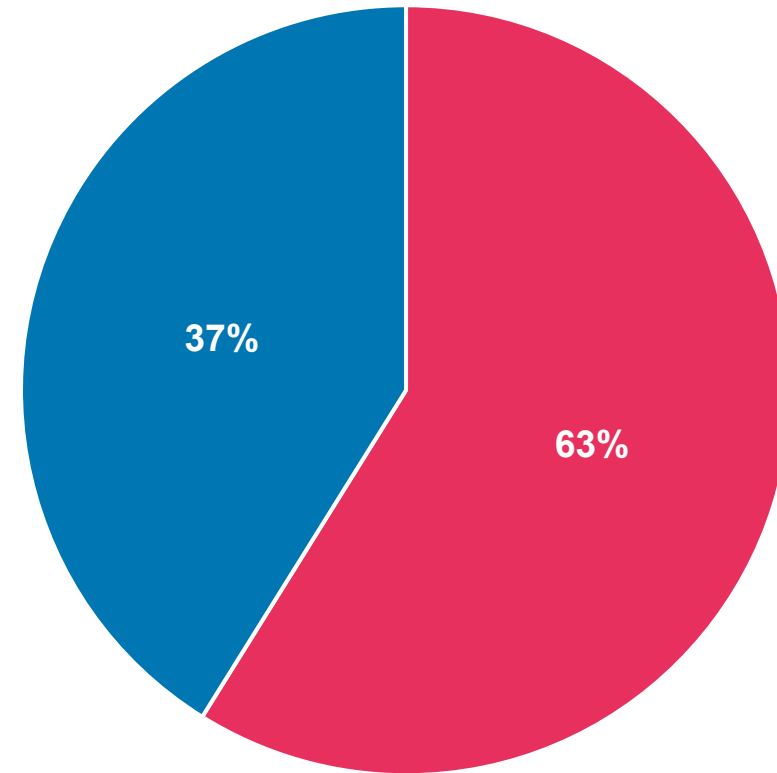


■ Female ■ Male

SENIOR MANAGEMENT DEMOGRAPHICS AS AT 31 MARCH 2025



■ African ■ Coloured ■ Indian ■ White ■ FN



■ Female ■ Male

The background is a dark blue gradient. It features several overlapping white circles of varying sizes. Some of these circles are filled with a fine white grid pattern. Scattered throughout the background are numerous small, glowing pink dots, some of which are slightly larger and more prominent than others, creating a starry or data-point effect.

PART D
MEASURING
SAMRC
PERFORMANCE



PROGRAMME 1

Administer health research effectively and efficiently, and in accordance with good corporate governance practices



Impact Statement

Strengthening of corporate governance processes towards a clean audit opinion from the Auditor-General South Africa (AGSA) and directing most financial resources towards research, capacity development and innovation.

PROGRAMME 1

Outcomes, Outputs, Performance Indicators and Targets

Outcome	Outputs	Output Indicator	Audited/Actual Performance			Estimated performance	MTEF Period		
			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
1.1. To ensure good governance, effective administration and compliance with government regulations	Clean audit opinion	1.1.1 A clean audit opinion on the SAMRC from the Auditor-General South Africa	Clean Audit	Clean Audit	Clean Audit	Clean Audit	Clean Audit	Clean Audit	Clean Audit
1.2. To promote the organisation's administrative efficiency to maximise the funds available for research, capacity development and innovation	Efficient expenditure of government allocated budget	1.2.1 Expenditure on administration from government budget allocated to the SAMRC does not exceed a set percentage	17%	19%	19.53%	20%	20%	20%	20%

PROGRAMME 1

Quarterly Indicators and Targets

Output Indicator	Reporting Frequency	Annual Target (2026/27)	Quarterly Targets 2025/26			
			1 st	2 nd	3 rd	4 th
1.1.1 A clean audit opinion on the SAMRC from the Auditor-General South Africa	Annually	Clean Audit	N/A	N/A	N/A	Clean Audit
1.2.1 Expenditure on administration from government budget allocated to the SAMRC does not exceed a set percentage	Quarterly	20%	20%	20%	20%	20%



PROGRAMME 2

Lead the generation of new knowledge and funding of research.



Impact Statement

Promote the improvement of health and quality of life and advancement of science in South Africa through research

PROGRAMME 2

Outcomes, Outputs, Performance Indicators and Targets

Outcome	Outputs	Output Indicator	Annual Targets						
			Audited/Actual Performance			Estimated performance	MTEF Period		
			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
2.1 To produce and promote scientific excellence and the reputation of South African health research	Accepted and/or published conference proceedings, abstracts, journal articles, book chapters and books by SAMRC affiliated and funded authors	2.1.1 Number of accepted and/or published conference proceedings, abstracts, journal articles, book chapters and books by SAMRC affiliated and funded authors	1 455	1 294	1339	1000	900	900	1 025
	Accepted and/or published conference proceedings, abstracts, journal articles, book chapters and books by SAMRC grant-holders	2.1.1 Number of accepted and/or published conference proceedings, abstracts, journal articles, book chapters and books by SAMRC grant-holders with acknowledgement of the SAMRC support	445	373	465	220	220	300	290
2.2 To provide leadership in the generation of new knowledge in health	Accepted and/or published conference proceedings, abstracts, journal articles, book chapters and books	2.2.1 Number of accepted and/or published conference proceedings, abstracts, journal articles, book chapters and books where the first and/or last author is affiliated to the SAMRC	775	646	673	650	500	500	500
2.3 To provide funding for the conduct of health research	Research grants awarded	2.3.1 Number of research grants funded by the SAMRC	174	221	197	210	210	210	210

PROGRAMME 2

Indicators and Quarterly Targets

Output Indicator	Reporting Frequency	Annual Target (2026/27)	Quarterly Targets 2026/27			
			1 st	2 nd	3 rd	4 th
2.1.1 Number of accepted and/or published conference proceedings, abstracts, journal articles, book chapters and books by SAMRC affiliated and funded authors	Quarterly	900	189	234	234	243
2.1.2 Number of accepted and/or published conference proceedings, abstracts, journal articles, book chapters and books by SAMRC grant- holders with acknowledgement of the SAMRC support	Quarterly	220	46	57	57	60
2.2.1 Number of accepted and/or published conference proceedings, abstracts, journal articles, book chapters and books where the first and/or last author is affiliated to the SAMRC	Quarterly	500	100	130	130	140
2.3.1 Number of research grants funded by the SAMRC	Annually	210	N/A	N/A	N/A	210



PROGRAMME 3

Supporting health innovation and technology development through funding to improve healthcare



Impact Statement

To support a thriving health innovation ecosystem, developing impactful health solutions for South Africa, Africa and beyond

PROGRAMME 3

Outcomes, Outputs, Performance Indicators and Targets

Outcome	Outputs	Output Indicator	Annual Targets						
			Audited/Actual Performance			Estimated performance	MTEF Period		
			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
3.1 To support the development of innovations and technologies aimed at improving health	Innovation and technology projects funded by the SAMRC	3.1.1 Number of innovation and technology projects funded by the SAMRC aimed at developing, testing and/or implementing new or improved health solutions	20	26	28	38	38	38	38
3.2 To develop innovations and technologies aimed at improving health	Innovation disclosures made by the SAMRC employees and students	3.2.1 Number of innovation disclosures made by the SAMRC employees and students	1	1	1	1	1	1	1

PROGRAMME 3

Indicators and Quarterly Targets

Output Indicator	Reporting Frequency	Annual Target (2025/26)	Quarterly Targets 2026/27			
			1 st	2 nd	3 rd	4 th
3.1.1 Number of innovation and technology projects funded by the SAMRC aimed at developing, testing and/or implementing new or improved health solutions	Annually	38	N/A	N/A	N/A	38
3.2.1 Number of innovation disclosures made by the SAMRC employees and students	Annually	1	N/A	N/A	N/A	1



PROGRAMME 4

Building sustainable health research human capacity in South Africa



Impact Statement

To provide funding and supervision support for career development and/or institutional research capacity development to build the next generation of scientists in the broad field of health

PROGRAMME 4

Outcomes, Outputs, Performance Indicators and Targets

Outcome	Outputs	Output Indicator	Annual Targets						
			Audited/Actual Performance			Estimated performance	MTEF Period		
			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
4.1 To enhance the long-term sustainability of health research in South Africa by providing funding and supervision support for career development and/or institutional research capacity development	Full or partial awards (scholarships, fellowships and grants) funded by the SAMRC to all recipients for Masters', PhD, Postdoc, Early-Career and Mid-Career Scientists	4.1.1 Number of SAMRC career and capacity development awards to all recipients for Masters', PhDs, Postdocs, Early-Career and Mid- Career Scientists	171	184	199	110	130	140	150
	Full or partial awards (scholarships, fellowships and grants) funded by the SAMRC to female recipients for Masters', PhD, Postdoc, Early-Career and Mid- Career Scientists	4.1.2 Number of SAMRC career and capacity development awards to female recipients for Masters', PhDs, Postdocs, Early-Career and Mid-Career Scientists	120	122	137	80	90	100	110
	Full or partial awards (scholarships, fellowships and grants) funded by the SAMRC to Black South African citizens and permanent resident recipients for Masters', PhD, Postdoc, Early-Career and Mid-Career Scientists	4.1.3 Number of SAMRC career and capacity development awards to Black South African citizens and permanent resident recipients for Masters', PhDs, Postdocs, Early- Career and Mid-Career Scientists	118	121	127	90	100	105	110

PROGRAMME 4

Outcomes, Outputs, Performance Indicators and Targets *(continued)*

Outcome	Outputs	Output Indicator	Annual Targets						
			Audited/Actual Performance			Estimated performance	MTEF Period		
			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
4.1 To enhance the long-term sustainability of health research in South Africa by providing funding and supervision support for career development and/or institutional research capacity development	Full or partial awards (scholarships, fellowships and grants) funded by the SAMRC to all recipients for Masters, PhD, Postdoc, Early-Career and Mid-Career Scientists from historically disadvantaged and under-resourced institutions	4.1.4 Number of SAMRC career and capacity development awards to all recipients for Masters', PhDs, Postdocs, Early-Career and Mid-Career Scientists at the historically disadvantaged and under-resourced institutions	60	68	71	35	45	45	45
	Masters' and PhD students graduated or completed	4.1.5 Number of Masters' and PhD students graduated or completed	93	120	113	50	50	50	50

PROGRAMME 4

Indicators and Quarterly Targets

Output Indicator	Reporting Frequency	Annual Target (2026/27)	Quarterly Targets 2026/27			
			1 st	2 nd	3 rd	4 th
4.1.1 Number of SAMRC career and capacity development awards to all recipients for Masters', PhDs, Postdocs, Early-Career and Mid-Career Scientists	Annually	130	N/A	N/A	N/A	130
4.1.2 Number of SAMRC career and capacity development awards to female recipients for Masters', PhDs, Postdocs, Early-Career and Mid-Career Scientists	Annually	90	N/A	N/A	N/A	90
4.1.3 Number of SAMRC career and capacity development awards to Black South African citizens and permanent resident recipients for Masters', PhDs, Postdocs, Early-Career and Mid-Career Scientists	Annually	100	N/A	N/A	N/A	100
4.1.4 Number of SAMRC career and capacity development awards to all recipients for Masters', PhDs, Postdocs, Early-Career and Mid-Career Scientists at the historically disadvantaged and under-resourced institutions	Annually	45	N/A	N/A	N/A	55
4.1.5 Number of Masters' and PhD students graduated or completed		50	N/A	N/A	N/A	50



PROGRAMME 5

Research Translation into policy and practice to improve health.



Impact Statement

To contribute to building public and policymaker understanding of health, drivers of ill-health, and practice, interventions and technologies that can prevent ill-health and strengthen health services and encouraging use of research evidence in policymaker, practitioner and public decision-making.

PROGRAMME 5

Outcomes, Outputs, Performance Indicators and Targets

Outcome	Outputs	Output Indicator	Annual Targets						
			Audited/Actual Performance			Estimated performance	MTEF Period		
			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29
5.1 To facilitate the translation of health research	Policies, reports and guidelines that reference SAMRC research	5.1.1 Number of policies, reports and guidelines that reference SAMRC research	120	231	304	50	50	50	50
	Reports and guidelines (co)produced by the SAMRC intramural researchers	5.1.2 Number of reports and guidelines (co)produced by the SAMRC intramural researchers	68	41	66	35	35	35	35
	SAMRC researchers and research support employees serving on national and international bodies/committees	5.1.3 Number of national or international bodies/committees that SAMRC researchers and research support employees serve on	205	202	266	140	140	140	140
	SAMRC supported conferences, seminar, webinars and Continuing Development Points (CPD) workshops	5.1.4 Number of conferences, seminars, webinars and continuing development points workshops supported by the SAMRC	73	92	175	50	50	50	50

PROGRAMME 5

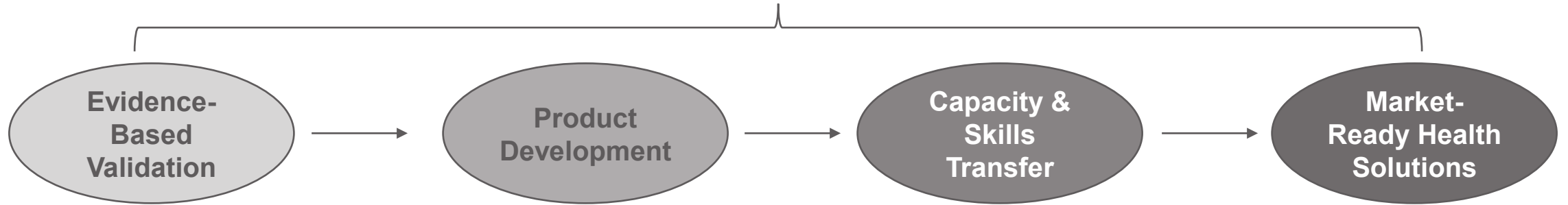
Indicators and Quarterly Targets

Output Indicator	Reporting Frequency	Annual Target (2026/27)	Quarterly Targets 2025/26			
			1 st	2 nd	3 rd	4 th
5.1.1 Number of policies, reports and guidelines that reference SAMRC research	Bi-annually	50	N/A	20	N/A	30
5.1.2 Number of reports and guidelines (co)produced by the SAMRC intramural researchers	Bi-annually	35	N/A	15	N/A	20
5.1.3 Number of national or international bodies/committees that SAMRC researchers and research support employees serve on	Annually	140	N/A	N/A	N/A	140
5.1.4 Number of conferences, seminars, webinars and Continuing Development Points workshops supported by the SAMRC	Annually	50	N/A	N/A	N/A	50

African Traditional Medicine Consortium

“Building a national pathway for safe, effective, and locally developed health solutions”

Supporting Traditional Medicine Practitioners



Success stories:

Nkabinde and Molef family extracts

5 extracts being evaluated



National Consortium Partners:
(Housed at the Biomedical Research and Innovation Platform (BRIP)-SAMRC)



Capacity Development: Strengthening South Africa's Workforce

Upskilling Postgraduate Students

Centre for Advanced Training and Innovative research (CATIR)

- ❑ 40 under resourced university students trained from October 2025-February 2026 (SMU/UL)
- ❑ Currently training 20 students (UNIVEN)
- ❑ New cohort to start 3 June 2026



Building Industry-Ready Scientists

Industry-Linked Training Programme

- ❑ Trained 63 graduates
- ❑ 76% placed in industry, with 24% taking up further postgraduate education
- ❑ New programme to start 1 August 2026
- ❑ Industry partners: Biovac, Afrigen, B-Phage, Immobazyme, FluroBiotech, OneBio, Aspyre foods



STATE OF HEALTH IN SA – QUADRUPLE BURDEN OF DISEASES

The SAMRC will continue to conduct and fund research aimed at fighting these epidemics

1 MATERNAL, NEWBORN, AND CHILD HEALTH

High rates of maternal and infant mortality.



2 HIV/AIDS AND TB

Significant prevalence of HIV and tuberculosis.



3 NON-COMMUNICABLE DISEASES

Including cardiovascular diseases, diabetes, and cancer.



4 VIOLENCE AND INJURY

High rates of interpersonal violence and road accidents.



SAMRC generates evidence, develops solutions and informs policy to improve health and reduce the quadruple burden of disease in South Africa.



PART E
FINANCE

The background is a gradient of blue, from a lighter shade on the left to a darker shade on the right. It features several overlapping white circles of varying sizes. Some of these circles are filled with a fine white grid pattern. Scattered throughout the background are numerous small, glowing pink dots, some of which are slightly larger and more prominent than others, creating a starry or particle-like effect.

FINANCIAL PERFORMANCE

STATEMENT OF FINANCIAL PERFORMANCE	AUDITED OUTCOME	AUDITED OUTCOME	AUDITED OUTCOME	APPROVED BUDGET		AVERAGE GROWTH RATE (%)	EXPENDITURE/ TOTAL: AVERAGE (%)	MEDIUM-TERM ESTIMATE			AVERAGE GROWTH RATE (%)	EXPENDITURE/ TOTAL: AVERAGE (%)
								2022/23	2023/24	2024/25		
REVENUE												
Tax revenue	-	-	-	-		-	-	-	-	-	-	-
Non-tax revenue	663,950	770,498	767,349	1,091,113		18.0%	49.7%	1,167,491	1,249,215	1,372,423	7.9%	56.1%
Sale of goods and services other than capital assets	600,035	693,051	690,709	1,020,769		19.4%	45.3%	1,095,338	1,175,757	1,292,423	8.2%	52.7%
Other non-tax revenue	63,915	77,447	76,640	70,344		3.2%	4.4%	72,153	73,458	80,000	4.4%	3.4%
Transfers received	778,854	759,475	832,785	908,824		5.3%	50.3%	936,984	979,148	979,148	2.5%	43.9%
Total revenue	1,442,804	1,529,973	1,600,134	1,999,937		11.5%	100.0%	2,104,475	2,228,363	2,351,571	5.5%	100.0%
Expenses												
Current expenses	1,333,669	1,452,278	1,430,843	1,881,395		12.2%	100.0%	1,982,260	2,100,622	2,223,830	5.7%	94.3%
Compensation of employees	484,064	551,950	599,248	674,750		11.7%	35.5%	715,235	758,149	796,056	5.7%	33.9%
Goods and services	824,546	867,307	794,082	1,169,645		12.4%	55.9%	1,229,030	1,303,966	1,385,416	5.8%	58.6%
Depreciation	24,835	32,650	37,226	37,000		14.2%	2.0%	37,995	38,507	42,358	4.6%	1.8%
Interest, dividends and rent on land	224	371	287	-		100.0%	-	-	-	-	-	-
Transfers and subsidies	101,590	99,062	108,625	118,542		5.3%	6.6%	122,215	127,741	127,741	2.5%	5.7%
TOTAL EXPENSES	1,435,259	1,551,340	1,539,468	1,999,937		11.7%	100.0%	2,104,475	2,228,363	2,351,571	5.5%	100.0%
SURPLUS/(DEFICIT)	7,545	(21,367)	60,666	-		100.0%		-	-	-	-	-

KEY RISKS WHICH MAY AFFECT ACHIEVEMENT OF THE OUTCOMES

Programmes	Key risk context	Key mitigation measures
<p>PROGRAMME 1: Administer health research effectively and efficiently, and in accordance with the good corporate governance practices</p>	<ul style="list-style-type: none"> • Legislation • Cyberthreats • Limited understanding of research complexity • Lack of flexibility in remuneration structure 	<ul style="list-style-type: none"> • Relevant and updated policies • Firewall protection and cybersecurity training • Policies and training • Enhance capacity building initiatives
<p>PROGRAMME 2: Lead the generation of new knowledge and funding of research</p>	<ul style="list-style-type: none"> • Data management • Scarce and critical skills • Staff progression • Changing global funding landscape 	<ul style="list-style-type: none"> • Research Integrity Office and Research Ethics Committees • Recruitment and Capacity Building strategy • Employment Equity • Investigate funding opportunities

KEY RISKS WHICH MAY AFFECT ACHIEVEMENT OF THE OUTCOMES

Programmes	Key risk context	Key mitigation measures
<p>PROGRAMME 3: Supporting health innovation and technology development through funding to improve healthcare</p>	<ul style="list-style-type: none"> Limited funding for innovation Lack of commercialization interest 	<ul style="list-style-type: none"> IP and Commercialisation Policy, Strategy and Procedures External partnering to pursue commercialization opportunities
<p>PROGRAMME 4: Building sustainable health research human capacity in South Africa</p>	<ul style="list-style-type: none"> Limited scarce skills capacity to grow the pool of South African HDI medical research scientist 	<ul style="list-style-type: none"> Capacity building strategy for supporting the development of HDI research scientist Scholarship and bursary programs Strategic relations with institutions for collaboration and accessing researchers to build clinical research capacity
<p>PROGRAMME 5: Research translation into policy and practice to improve health</p>	<ul style="list-style-type: none"> Funding invested in interventions not progressing into the next phase of development 	<ul style="list-style-type: none"> Oversight and leadership support by executive team Ongoing guidance and training on research translation

THANK YOU



health

Department:
Health
REPUBLIC OF SOUTH AFRICA

